FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2022

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STATEMENT BY THE MANAGEMENT COMMITTEE

On behalf of the Management Committee, we, How Wai Mun and Victor Lai Kuan Loong, being the Chairman and Honorary Treasurer of Kampong Kapor Community Services (the "Society") respectively, do hereby state that in our opinion, the financial statements as set out on pages 5 to 20 are properly drawn up in accordance with the Societies Act 1966, Charities Act 1994 and other relevant regulations and Financial Reporting Standards in Singapore so as to present fairly, in all material respects, the financial position of the Society as at 31 March 2022, and of the financial performance, changes in accumulated fund and specific funds and cash flows of the Society for the financial year ended on that date.

At the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

The Management Committee approved and authorised these financial statements for issue.

How Wai Mun Chairman

DATE

2 5 AUG 2022

Victor Lai Kuan Loong Honorary Treasurer



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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KAMPONG KAPOR COMMUNITY SERVICES

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Kampong Kapor Community Services (the "Society") as set out on pages 5 to 20, which comprise the statement of financial position as at 31 March 2022, and the statement of financial activities, statement of changes in accumulated fund and specific funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the financial position of the Society as at 31 March 2022 and the financial performance, changes in accumulated fund and specific funds and cash flows of the Society for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Management Committee is responsible for the other information. The other information comprises the Statement by the Management Committee as set out on page 1 and the information included in the Annual Report for the financial year but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KAMPONG KAPOR COMMUNITY SERVICES (cont'd)

Report on the Audit of the Financial Statements (cont'd)

Responsibilities of the Management Committee and Those Charged with Governance for the Financial Statements

The Management Committee is responsible for the preparation and fair presentation of these financial statements in accordance with the Societies Act, Charities Act and Regulations and FRSs, and for such internal control as the Management Committee determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management Committee is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management Committee.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KAMPONG KAPOR COMMUNITY SERVICES (cont'd)

Report on the Audit of the Financial Statements (cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

- Conclude on the appropriateness of Management Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Society have been properly kept in accordance with those provisions of the Societies Regulations enacted under the Societies Act and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (i) the Society has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (ii) the Society has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

Baker Tilly TFW LLP Public Accountants and Chartered Accountants Singapore

25 August 2022

STATEMENT OF FINANCIAL ACTIVITIES For the financial year ended 31 March 2022

No.					_	2022	_			
Note Programme				4						2021
Fund				KKFSC	WFSC	SSFP	VC			
Note Note S		1	Unrestricted	Programme	Programme	Programme	Programme			Total
Nome			Fund	Fund	Fund	Fund	Fund	Funds	Funds	
Tax denderible denations		Note	\$	\$	\$	\$	\$	\$	\$	\$
Non-land cellurability Non-land feel control Non-land cellurability Non-land cellurabili	Income									
Communications	Tax deductible donations		9,728	1,119	500	_	_	41,690	53,037	67,446
Donation-in-Haird	Non-tax deductible donations			_	_	-	_	-	290	2,060
Grants from NCSS			_	3,200	_	_	_	-	3,200	7,190
Totle Board Social Service		•		•						
Fund Principal			_	130,297	92,953	_	_	_	223,250	191,948
Fund Grants from government Greater from government government government government government government government government government Greater from government govern	•				•					
Crants from government Creamer				651.431	464.761	_	_	_	1,116,192	959,748
Creament - 2,801,841 1,977,977 522,464 340,016 - 5,642,988 4,273,259				051,151	,,,,,,				, ,	
Comparison from government 16	_		_	2 801 841	1 977 977	522,464	340.016	_	5,642,298	4,273,259
Programme and membership income 150 670 400	'	14				•	•			
Training income		10	_	203,907	217,500	30,317	43,232	51,010	010,00	1,22 ,,020
Training income 2,920 6,926 4,322 457 14	•		150	(50	400				1 220	1 130
Interest income 2,920 6,296 4,322 457 14 — 14,009 37,601 Sundry income 86,972 — — — — — 86,972 2,272 — — — — — — 1,266 1,265 Care and Share fund — 1,164 — — 102 — — — 67,187 67,187 — — School Pocket Money fund — 100,060 3,868,000 2,762,299 561,842 383,262 234,930 7,910,393 6,887,712 Less: Expenditure Expenditure Expenditure on manpower Salaries and bonus — 2,471,123 1,765,693 405,550 242,656 — 4,885,022 4,076,232 Salaries and bonus — 2,850,184 2,026,526 472,179 282,465 — 5,631,354 4,670,706 Other operating expenditure Amortisation of capital grant 14 — — — — — — — 1,266 1,266 — 3,478 35,048 Depreciation of plant and equipment 3 — 18,319 12,782 5,154 — — 35,648 35,048 Depreciation of plant and equipment — 6,272 3,908 546 636 — 11,362 9,031 Depreciation of plant services — 1,759 974 529 16 — 3,278 3,665 18surance — 6,272 3,908 546 636 — 11,362 9,031 Depreciation of plant services — 1,759 974 529 16 — 3,278 3,665 18surance — 6,272 3,908 546 636 — 11,362 9,031 Depreciation of plant services — 1,759 974 529 16 — 3,278 3,665 18surance — 6,272 3,908 546 636 — 11,362 9,031 Depreciation of plant services — 1,759 974 529 16 — 3,278 3,665 18surance — 5,2765 37,838 5,717 10,514 — 106,834 109,101 Depreciation of plant services — 1,759 6,333 863 2,938 — 21,624 29,541 Services — 1,759 6,333 863 2,938 — 21,624 29,541 Services — 11,490 6,333 863 2,938 — 21,624 29,541 Rental of building, equipment and others — 8,305 5,927 18,178 43 — 32,455 2,431 Utilities — 15,993 10,189 1,391 3,300 — 30,993 23,818 Utilities — 15,993 10,189 1,391 3,300 — 30,993 23,819 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the	~		150			2 500			•	
Sundry income 86,972			_			•	14			
Amortisation of capital grant Care and Share fund Care and Share f			•	6,296	4,322	457	14			
Central Provident Fund Control Income Control Income	-		86,972	-	_	-	_			
Total income 100,060 3,868,000 2,762,299 561,842 383,262 234,930 7,910,393 6,887,712		14	_	1,164			_		•	1,203
Total income 100,060 3,868,000 2,762,299 561,842 383,262 234,930 7,910,393 6,887,712	Care and Share fund		_	_	_		_	,		- 141 400
Less: Expenditure Expenditure on manpower Salaries and bonus - 2,471,123 1,765,693 405,550 242,656 - 4,885,022 4,076,232 594,474 - 2,850,184 2,026,526 472,179 282,465 - 5,631,354 4,670,706	School Pocket Money fund		_	_		-	_	75,013	75,013	141,480
Less: Expenditure Expenditure on manpower Salaries and bonus	Total income	_	100,060	3,868,000	2,762,299	561,842	383,262	234,930	7,910,393	6,887,712
Expenditure on manpower Salaries and bonus - 2,471,123 1,765,693 405,550 242,656 - 4,885,022 4,076,232 594,474 - 379,061 260,833 66,629 39,809 - 746,332 594,474 - 2,850,184 2,026,526 472,179 282,465 - 5,631,354 4,670,706 - 2,850,184 2,026,526 472,179 282,465 - 5,631,354 4,670,706 - 2,850,184 - 2,026,526 472,179 282,465 - 5,631,354 4,670,706 - 2,850,184 - 2,261 2,649 - 35,464 35,048 - 2,261 2,649 - 35,464 35,048 - 2,261 2,649 - 35,464 35,048 - 2,261 2,649 - 35,464 35,048 - 2,261 2,649 - 36,255 38,078 - 2,261 2,649 - 36,255 38,078 - 2,261 2,649 - 3,278 3,665 - 2,278	***************************************	_	· · · · · · · · · · · · · · · · · · ·				····			
Salaries and bomus Central Provident Fund - 2,471,123 1,765,693 405,550 242,656 - 4,885,022 4,076,232 594,474 - 379,061 260,833 66,629 39,809 - 746,332 594,474 - 2,850,184 2,026,526 472,179 282,465 - 5,631,354 4,670,706 Other operating expenditure Amortisation of capital grant 14 1,266 1,266 2,649 - 35,464 35,048 Depreciation of plant and equipment 3 - 18,319 12,782 5,154 36,255 38,078 Food and beverages - 1,759 974 529 16 - 3,278 3,665 Insurance - 6,272 3,908 546 636 - 11,362 9,031 Outsource and contract services - 52,765 37,838 5,717 10,514 - 106,834 109,101 Printing and stationery - 5,923 4,091 653 1,158 - 11,825 10,686 Professional services - 11,490 6,333 863 2,938 - 21,624 29,541 Rental of building, equipment and others - 44,002 31,427 1,449 4,737 - 81,615 48,439 Specific financial assistance - 7,773 2,754 192 - 170,476 181,195 241,161 Staff training and other benefits - 81,036 63,161 14,705 4,717 - 163,619 155,948 Transport - 8,305 5,927 18,178 43 - 32,453 28,381 Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 33,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the	Less: Expenditure									
Central Provident Fund - 379,061 260,833 66,629 39,809 - 746,332 594,474 - 2,850,184 2,026,526 472,179 282,465 - 5,631,354 4,670,706 Other operating expenditure Amortisation of capital grant 14 1,266 1,265 1,265 Communications - 17,950 12,304 2,561 2,649 - 35,464 35,048 Depreciation of plant and equipment 3 - 18,319 12,782 5,154 36,255 38,078 Food and beverages - 1,759 974 529 16 - 3,278 3,665 Insurance - 6,272 3,908 546 636 - 11,362 9,031 Outsource and contract services - 52,765 37,838 5,717 10,514 - 106,834 109,101 Printing and stationery - 5,923 4,091 653 1,158 - 11,825 10,686 Professional services - 11,490 6,333 863 2,938 - 21,662 29,541 Rental of building, equipment and others - 44,002 31,427 1,449 4,737 - 81,615 48,439 Specific financial assistance - 7,773 2,754 192 - 170,476 181,195 241,161 Staff training and other benefits - 8,305 5,927 18,178 43 - 32,453 28,381 Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the	Expenditure on manpower									
Cother operating expenditure	Salaries and bonus		_	2,471,123		•		_		
Other operating expenditure Amortisation of capital grant 14 — — — — 1,266 1,266 1,265 Communications — 17,950 12,304 2,561 2,649 — 35,464 35,048 Depreciation of plant and equipment 3 — 18,319 12,782 5,154 — — 36,255 38,078 Food and beverages — 1,759 974 529 16 — 3,278 3,665 Insurance — 6,272 3,908 546 636 — 11,362 9,031 Outsource and contract services — 52,765 37,838 5,717 10,514 — 106,834 109,101 Printing and stationery — 5,923 4,091 653 1,158 — 11,825 10,686 Professional services — 11,490 6,333 863 2,938 — 21,624 29,541 Rental of building,	Central Provident Fund		_	379,061	260,833	66,629	39,809	_	746,332	594,474
Other operating expenditure Amortisation of capital grant 14 — — — — 1,266 1,266 1,265 Communications — 17,950 12,304 2,561 2,649 — 35,464 35,048 Depreciation of plant and equipment 3 — 18,319 12,782 5,154 — — 36,255 38,078 Food and beverages — 1,759 974 529 16 — 3,278 3,665 Insurance — 6,272 3,908 546 636 — 11,362 9,031 Outsource and contract services — 52,765 37,838 5,717 10,514 — 106,834 109,101 Printing and stationery — 5,923 4,091 653 1,158 — 11,825 10,686 Professional services — 11,490 6,333 863 2,938 — 21,624 29,541 Rental of building,		. –			****					4 (50 50 6
Amortisation of capital grant 14	•		-	2,850,184	2,026,526	472,179	282,465	_	5,631,354	4,670,706
Amortisation of capital grant 14	Other energting expenditure	_	AAL-78.00							
Communications — 17,950 12,304 2,561 2,649 — 35,464 35,048 Depreciation of plant and equipment 3 — 18,319 12,782 5,154 — — 36,255 38,078 Food and beverages — 1,759 974 529 16 — 3,278 3,665 Insurance — 6,272 3,908 546 636 — 11,362 9,031 Outsource and contract services — 52,765 37,838 5,717 10,514 — 106,834 109,101 Printing and stationery — 5,923 4,091 653 1,158 — 11,825 10,686 Professional services — 11,490 6,333 863 2,938 — 21,624 29,541 Rental of building, equipment and others — 44,002 31,427 1,449 4,737 — 81,615 48,439 Specific financial assistance — 7,773 2,754 192 — 170,476 181,195 241,161 Staff training and other benefits — 81,036 63,161 14,705 4,717 — 163,619 156,948 Transport — 8,305 5,927 18,178 43 — 32,453 28,381 Utilities — 15,993 10,189 1,391 3,020 — 30,593 23,881 Other costs (61) 35,033 23,369 3,840 29,228 — 91,409 84,008 Net surplus for the		1.4			_	_	_	1.266	1.266	1.265
Depreciation of plant and equipment 3 - 18,319 12,782 5,154 36,255 38,078 Food and beverages - 1,759 974 529 16 - 3,278 3,665 Insurance - 6,272 3,908 546 636 - 11,362 9,031 Outsource and contract services - 52,765 37,838 5,717 10,514 - 106,834 109,101 Printing and stationery - 5,923 4,091 653 1,158 - 11,825 10,686 Professional services - 11,490 6,333 863 2,938 - 21,624 29,541 Rental of building, equipment and others - 44,002 31,427 1,449 4,737 - 81,615 48,439 Specific financial assistance - 7,773 2,754 192 - 170,476 181,195 241,161 Staff training and other benefits - 81,036 63,161 14,705 4,717 - 163,619 156,948 Transport - 8,305 5,927 18,178 43 - 32,453 28,381 Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 33,620 215,057 55,778 59,656 171,742 808,792 819,233 Net surplus for the		14	_	17.050	12 304	2 561	2.649	-,		
and equipment 3 - 18,319 12,782 5,154 - 36,255 38,078 Food and beverages - 1,759 974 529 16 - 3,278 3,665 Insurance - 6,272 3,908 546 636 - 11,362 9,031 Outsource and contract services - 52,765 37,838 5,717 10,514 - 106,834 109,101 Printing and stationery - 5,923 4,091 653 1,158 - 11,825 10,686 Professional services - 11,490 6,333 863 2,938 - 21,624 29,541 Rental of building, equipment and others - 44,002 31,427 1,449 4,737 - 81,615 48,439 Specific financial assistance - 7,773 2,754 192 - 170,476 181,195 241,161 Staff training and other benefits - 81,036 63,161 14,705 4,717 - 163,619 156,948 Transport - 8,305 5,927 18,178 43 - 32,453 28,381 Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 306,620 215,057 55,778 59,656 171,742 808,792 819,233 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the			_	17,930	12,504	2,501	2,042		20,101	20,0 10
Food and beverages		•		10 210	12 702	£ 154			36 255	38 078
Insurance — 6,272 3,908 546 636 — 11,362 9,031 Outsource and contract services — 52,765 37,838 5,717 10,514 — 106,834 109,101 Printing and stationery — 5,923 4,091 653 1,158 — 11,825 10,686 Professional services — 11,490 6,333 863 2,938 — 21,624 29,541 Rental of building, equipment and others — 44,002 31,427 1,449 4,737 — 81,615 48,439 Specific financial assistance — 7,773 2,754 192 — 170,476 181,195 241,161 Staff training and other benefits — 81,036 63,161 14,705 4,717 — 163,619 156,948 Transport — 8,305 5,927 18,178 43 — 32,453 28,381 Utilities — 15,993 10,189 1,391 3,020 — 30,593 23,881 Other costs (61) 306,620 215,057 55,778 59,656 171,742 808,792 819,233 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939		3	_	•	•	•	16		•	•
Outsource and contract 52,765 37,838 5,717 10,514 — 106,834 109,101 Printing and stationery — 5,923 4,091 653 1,158 — 11,825 10,686 Professional services — 11,490 6,333 863 2,938 — 21,624 29,541 Rental of building, equipment and others — 44,002 31,427 1,449 4,737 — 81,615 48,439 Specific financial assistance — 7,773 2,754 192 — 170,476 181,195 241,161 Staff training and other benefits — 81,036 63,161 14,705 4,717 — 163,619 156,948 Transport — 8,305 5,927 18,178 43 — 32,453 28,381 Utilities — 15,993 10,189 1,391 3,020 — 30,593 23,881 Other costs (61) 306,620 215,057 55,778 59,656 171,742 808,792 819,233 Total expenditure (61) 3,156,804 2,241,583 527,957	-		~					_		
services - 52,765 37,838 5,717 10,514 - 106,834 109,101 Printing and stationery - 5,923 4,091 653 1,158 - 11,825 10,686 Professional services - 11,490 6,333 863 2,938 - 21,624 29,541 Rental of building, equipment and others - 44,002 31,427 1,449 4,737 - 81,615 48,439 Specific financial assistance - 7,773 2,754 192 - 170,476 181,195 241,161 Staff training and other benefits - 81,036 63,161 14,705 4,717 - 163,619 156,948 Transport - 8,305 5,927 18,178 43 - 32,453 28,381 Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 306,620 215,057 55,778			· -	6,272	3,908	540	030	_	11,302	9,031
Printing and stationery	Outsource and contract						10.514		10/ 024	100 101
Professional services — 11,490 6,333 863 2,938 — 21,624 29,541 Rental of building, equipment and others — 44,002 31,427 1,449 4,737 — 81,615 48,439 Specific financial assistance — 7,773 2,754 192 — 170,476 181,195 241,161 Staff training and other benefits — 81,036 63,161 14,705 4,717 — 163,619 156,948 Transport — 8,305 5,927 18,178 43 — 32,453 28,381 Utilities — 15,993 10,189 1,391 3,020 — 30,593 23,881 Other costs (61) 35,033 23,369 3,840 29,228 — 91,409 84,008 (61) 306,620 215,057 55,778 59,656 171,742 808,792 819,233 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the			-					_		
Rental of building, equipment and others ————————————————————————————————————	Printing and stationery		_					_		
and others - 44,002 31,427 1,449 4,737 - 81,615 48,439 Specific financial assistance - 7,773 2,754 192 - 170,476 181,195 241,161 Staff training and other benefits - 81,036 63,161 14,705 4,717 - 163,619 156,948 Transport - 8,305 5,927 18,178 43 - 32,453 28,381 Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 35,033 23,369 3,840 29,228 - 91,409 84,008 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the	Professional services		-	11,490	6,333	863	2,938	_	21,624	29,541
Specific financial assistance - 7,773 2,754 192 - 170,476 181,195 241,161 Staff training and other benefits - 81,036 63,161 14,705 4,717 - 163,619 156,948 Transport - 8,305 5,927 18,178 43 - 32,453 28,381 Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 35,033 23,369 3,840 29,228 - 91,409 84,008 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the	Rental of building, equipment									
Staff training and other benefits - 81,036 63,161 14,705 4,717 - 163,619 156,948 Transport - 8,305 5,927 18,178 43 - 32,453 28,381 Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 35,033 23,369 3,840 29,228 - 91,409 84,008 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the Net surplus for the			-	•			4,737	<u>-</u>		
Transport — 8,305 5,927 18,178 43 — 32,453 28,381 Utilities — 15,993 10,189 1,391 3,020 — 30,593 23,881 Other costs (61) 35,033 23,369 3,840 29,228 — 91,409 84,008 (61) 306,620 215,057 55,778 59,656 171,742 808,792 819,233 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the	Specific financial assistance			7,773	2,754		_	170,476		
Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 35,033 23,369 3,840 29,228 - 91,409 84,008 Total expenditure (61) 3,06,620 215,057 55,778 59,656 171,742 808,792 819,233 Net surplus for the	Staff training and other benefits		_				•			
Utilities - 15,993 10,189 1,391 3,020 - 30,593 23,881 Other costs (61) 35,033 23,369 3,840 29,228 - 91,409 84,008 (61) 306,620 215,057 55,778 59,656 171,742 808,792 819,233 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the	Transport		-	8,305	5,927	18,178	43	-		
Other costs (61) 35,033 23,369 3,840 29,228 - 91,409 84,008 (61) 306,620 215,057 55,778 59,656 171,742 808,792 819,233 Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the 1,450,247 1,4			_	15,993	10,189	1,391	3,020	-		
Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the			(61)		23,369	3,840	29,228	-	91,409	84,008
Total expenditure (61) 3,156,804 2,241,583 527,957 342,121 171,742 6,440,146 5,489,939 Net surplus for the	,	-	(61)	306,620	215,057	55,778	59,656	171,742	808,792	819,233
Net surplus for the								171 742	6 440 146	5 480 030
	Total expenditure	_	(61)	3,156,804	2,241,583	341,951	344,141	1/1,/44	U,77U,14U	J,TUJ,JJJ
financial year 100,121 711,196 520,716 33,885 41,141 63,188 1,470,247 1,397,773	Net surplus for the								4 /=0 - :-	1 000 555
	financial year		100,121	711,196	520,716	33,885	41,141	63,188	1,470,247	1,397,773

The accompanying notes form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION At 31 March 2022

	Note	2022 \$	2021 \$
Non-current asset Plant and equipment	3	75,014	74,124
Trant and equipment	J	75,014	
Current assets		2.000	1 200
Inventories Other receive has	1	2,800	1,380 498,898
Other receivables Fixed deposits	4 5	419,582 7,355,916	5,554,862
Cash and bank balances	3	1,385,439	1,673,298
		9,163,737	7,728,438
Total assets		9,238,751	7,802,562
Current liability	_		
Other payables	6	443,701	477,759
Net assets		8,795,050	7,324,803
Funds Unrestricted Fund Accumulated Fund		1,513,574	1,413,453
Restricted Fund			
KKFSC Programme Fund	7	3,925,073	3,175,457
WFSC Programme Fund	8	2,672,341	2,139,647
SSFP Programme Fund VC Programme Fund	9 10	283,667 31,669	249,782 (9,472)
School Pocket Money Fund	10	35,518	31,075
Financial Assistance Fund	12	296,956	291,010
Comcare Fund	13	9,822	8,960
Capital grant	14	843	2,109
Care and Share Matching grant	15	25,587	22,782
Total funds		8,795,050	7,324,803

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CHANGES IN ACCUMULATED FUND AND SPECIFIC FUNDS For the financial year ended 31 March 2022

	Unrestricted		— Restricted Funds	l Funds —				- Other Restricted Funds	ted Funds -			
	Accumulated Fund	KKFSC Programme Fund \$	WFSC Programme Fund \$	SSFP Programme Fund \$	VC Programme Fund \$	School Pocket Money Fund	Financial Assistance Fund \$	Comcare Fund \$	Capital grant	Care and Share Matching grant \$	Total Other Restricted Funds \$	Total Funds
Balance at 1 April 2020	1,403,036	2,514,232	1,598,563	76,173	!	14,390	271,433	5,597	3,374	40,232	335,026	5,927,030
Net surplus/(deficit) for the financial year	10,417	661,225	541,084	173,609	(9,472)	16,685	19,577	3,363	(1,265)	(17,450)	20,910	1,397,773
Baiance at 31 March 2021	1,413,453	3,175,457	2,139,647	249,782	(9,472)	31,075	291,010	8,960	2,109	22,782	355,936	7,324,803
Net surplus/(deficit) for the financial year	100,121	711,196	520,716	33,885	41,141	4,443	5,946	862	(1,266)	53,203	63,188	1,470,247
Inter funds transfer	l	38,420	11,978	1	I	l	1	I	l	(50,398)	(50,398)	ı
Balance at 31 March 2022	1,513,574	3,925,073	2,672,341	283,667	31,669	35,518	296,956	9,822	843	25,587	368,726	8,795,050

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CASH FLOWS For the financial year ended 31 March 2022

Cash flows from operating activities 1,470,247 1,397,773 Adjustments for: 36,255 38,078 Interest income (14,009) (37,601) Operating cash flow before working capital changes 1,492,493 1,398,250 Inventories (1,420) 420 Receivables 82,097 (186,554) Payables (34,058) 372,115 Cash restricted in use (1,412,979) (1,583,909) Net cash from operating activities 126,133 322 Cash flows from investing activities (37,145) (20,032) Interest received 11,228 34,438 Net cash (used in)/from investing activities (25,917) 14,406 Net increase in cash and cash equivalents 100,216 14,728 Cash and cash equivalents at beginning of the financial year 1,412,663 1,397,935 Cash and cash equivalents in the statement of cash flows: 7,355,916 5,554,862 Cash and bank balances 1,385,439 1,673,298 Restricted in use (7,228,476) (5,815,497) Cash and cash equi		2022 \$	2021 \$
Depreciation of plant and equipment 136,255 38,078 Interest income (14,009) (37,601)		1,470,247	1,397,773
Inventories	Depreciation of plant and equipment		·
Receivables 82,097 (186,554) Payables (34,058) 372,115 Cash restricted in use (1,412,979) (1,583,909) Net cash from operating activities 126,133 322 Cash flows from investing activities (37,145) (20,032) Purchase of plant and equipment (37,145) (20,032) Interest received 11,228 34,438 Net cash (used in)/from investing activities (25,917) 14,406 Net increase in cash and cash equivalents 100,216 14,728 Cash and cash equivalents at beginning of the financial year 1,412,663 1,397,935 Cash and cash equivalents at end of the financial year 1,512,879 1,412,663 Cash and cash equivalents in the statement of cash flows: 7,355,916 5,554,862 Fixed deposits (Note 5) 7,355,916 5,554,862 Cash and bank balances 1,385,439 1,673,298 Restricted in use (7,228,476) (5,815,497)	Operating cash flow before working capital changes	1,492,493	1,398,250
Cash flows from investing activities (37,145) (20,032) Purchase of plant and equipment Interest received 11,228 34,438 Net cash (used in)/from investing activities (25,917) 14,406 Net increase in cash and cash equivalents 100,216 14,728 Cash and cash equivalents at beginning of the financial year 1,412,663 1,397,935 Cash and cash equivalents at end of the financial year 1,512,879 1,412,663 Cash and cash equivalents in the statement of cash flows: 7,355,916 5,554,862 Fixed deposits (Note 5) 7,355,916 5,554,862 Cash and bank balances 1,385,439 1,673,298 Restricted in use (7,228,476) (5,815,497)	Receivables Payables	82,097 (34,058)	(186,554) 372,115
Purchase of plant and equipment Interest received (37,145) (20,032) Interest received 11,228 34,438 Net cash (used in)/from investing activities (25,917) 14,406 Net increase in cash and cash equivalents 100,216 14,728 Cash and cash equivalents at beginning of the financial year 1,412,663 1,397,935 Cash and cash equivalents at end of the financial year 1,512,879 1,412,663 Cash and cash equivalents in the statement of cash flows: Fixed deposits (Note 5) 7,355,916 5,554,862 Cash and bank balances 1,385,439 1,673,298 Restricted in use 8,741,355 7,228,160 (7,228,476) (5,815,497)	Net cash from operating activities	126,133	322
Net increase in cash and cash equivalents 100,216 14,728 Cash and cash equivalents at beginning of the financial year 1,412,663 1,397,935 Cash and cash equivalents at end of the financial year 1,512,879 1,412,663 Cash and cash equivalents in the statement of cash flows: 7,355,916 5,554,862 Fixed deposits (Note 5) 7,355,439 1,673,298 Cash and bank balances 8,741,355 7,228,160 Restricted in use (7,228,476) (5,815,497)	Purchase of plant and equipment Interest received	11,228	34,438
Cash and cash equivalents at beginning of the financial year 1,412,663 1,397,935 Cash and cash equivalents at end of the financial year 1,512,879 1,412,663 Cash and cash equivalents in the statement of cash flows: 7,355,916 5,554,862 Fixed deposits (Note 5) 7,385,439 1,673,298 Cash and bank balances 8,741,355 7,228,160 Restricted in use (7,228,476) (5,815,497)	Net cash (used in)/ from investing activities	(40,527)	
Cash and cash equivalents at end of the financial year 1,512,879 1,412,663 Cash and cash equivalents in the statement of cash flows: 7,355,916 5,554,862 Cash and bank balances 1,385,439 1,673,298 Restricted in use 8,741,355 7,228,160 (7,228,476) (5,815,497)	Net increase in cash and cash equivalents	100,216	14,728
Cash and cash equivalents in the statement of cash flows: Fixed deposits (Note 5) 7,355,916 5,554,862 Cash and bank balances 1,385,439 1,673,298 Restricted in use 8,741,355 7,228,160 (7,228,476) (5,815,497)	Cash and cash equivalents at beginning of the financial year	1,412,663	1,397,935
Fixed deposits (Note 5) 7,355,916 5,554,862 Cash and bank balances 1,385,439 1,673,298 Restricted in use 8,741,355 7,228,160 (7,228,476) (5,815,497)	Cash and cash equivalents at end of the financial year	1,512,879	1,412,663
Restricted in use (7,228,476) (5,815,497)	Fixed deposits (Note 5)		
Cash and cash equivalents for statement of cash flows purposes 1,512,879 1,412,663	Restricted in use		
	Cash and cash equivalents for statement of cash flows purposes	1,512,879	1,412,663

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2022

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 General information

Kampong Kapor Community Services (the "Society") is registered under the Societies Act in Singapore. The Society is a registered charity under the Charities Act since 1 April 2010. The Society is also an approved Institution of a Public Character ("IPC") under the Income Tax Act, Chapter 134. The IPC status granted to the Society is for the period from 1 April 2021 to 31 March 2024.

The Society provides casework and counselling, information and referral services, preventive and developmental programmes and activities for individuals and families in need. The objective of the programmes and services is to develop and strengthen clients' resilience and social support networks within family and community. It is located at Blk 2 Kitchener Road, #03-89, Singapore 200002.

2 Significant accounting policies

a) Basis of preparation

The financial statements, expressed in Singapore dollar ("\$") which is the functional currency of the Society, have been prepared in accordance with the provisions of the Societies Act 1966, the Charities Act 1994 and other relevant regulations and Financial Reporting Standards in Singapore ("FRSs"). The financial statements have been prepared under the historical cost convention except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRSs requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenditure during the financial year. Although these estimates are based on management's best knowledge of current events and actions and historical experiences and various other factors that are believed to be reasonable under the circumstances, actual results may ultimately differ from those estimates.

Use of estimates and judgements

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

There were no significant judgements made in applying accounting policies and no estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period.

The carrying amounts of cash and bank balances, fixed deposits, other current receivables and payables approximate their respective fair values due to the relatively short-term maturity of these financial instruments.

a) Basis of preparation (cont'd)

New and revised standards that are adopted

In the current financial year, the Society has adopted all the new and revised FRSs and Interpretations of FRSs ("INT FRSs") that are relevant to its operations and effective for the current financial year. The adoption of these new and revised FRSs and INT FRSs did not have any material effect on the financial statements of the Society.

New and revised standards not yet effective

New standards, amendments to standards and interpretations that have been issued at the end of the reporting period but are not yet effective for the financial year ended 31 March 2022 have not been applied in preparing these financial statements. None of these are expected to have a significant effect on the financial statements of the Society.

b) Income recognition

Donations

Donations in kind

- when received

- based on open market value at the date of the receipt

of the donation

Programme and membership income

- over the period of provision of services to clients. Such services are recognised as a performance obligation satisfied over time. Revenue from programme income is recognised over the duration of the programmes and in the period in which the service is provided, having regard to the stage of completion of the service.

regard to the stage of completion of the service.
- based on the effective interest rate method

Interest income

c) Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Where the grant relates to an asset, the fair value is recognised as deferred capital grant on the balance sheet and is amortised to profit or loss over the expected useful life of the relevant asset by equal annual instalments.

When the grant relates to an expense item, it is recognised in income or expenditure over the period necessary to match them on a systematic basis to the costs that it is intended to compensate.

Capital grants

Capital grants received are amortised over the useful lives of the assets acquired using the grants.

Total capital grants received less the amounts amortised to income or expenditure at the end of the reporting period are included in the statement of financial position as capital grants.

Revenue grants

Grants of a revenue nature are credited to income or expenditure in the period to which they relate.

d) Employee benefits

Employee leave entitlement

Employee entitlements to annual leave are recognised when accrued to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

d) Employee benefits (cont'd)

Defined contribution plans

The Society makes contributions to the Central Provident Fund ("CPF"), a defined contribution plan regulated and managed by the Singapore Government. Contributions to CPF are recognised as an expense in the period in which the related service is performed.

e) Plant and equipment

Plant and equipment are stated at cost less accumulated depreciation and any impairment loss. Depreciation is charged on the straight-line method to allocate the depreciable amounts of plant and equipment over estimated useful lives as follows:

	Year
Furniture, fittings and fixtures	5
Computers	3
Office equipment	5
Renovations	5

On disposal of a plant and equipment, the difference between the net disposal proceeds and its carrying amount is taken to income or expenditure.

The residual values, estimated useful lives and depreciation method of plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision are recognised in income or expenditure when the changes arise.

Fully depreciated assets are retained in the financial statements until they are no longer in use.

f) Impairment of non-financial assets

Non-financial assets are reviewed for impairment at each reporting date or whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Whenever the carrying amount of an asset exceeds its recoverable amount, an impairment loss is recognised in income or expenditure.

Reversal of impairment losses recognised in prior years is recorded when there is an indication that the impairment losses recognised for the asset no longer exist or have decreased. The reversal is recorded in income. However, the increased carrying amount of an asset due to a reversal of an impairment loss is recognised to the extent it does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for that asset in prior years.

g) Financial assets

Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date - the date on which the Society commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Society has transferred substantially all risks and rewards of ownership.

Financial assets are initially measured at fair value. Transaction costs that are directly attributable to the acquisition of financial assets (other than financial assets at fair value through profit or loss) are added to the fair value of the financial assets on initial recognition.

g) Financial assets (cont'd)

Classification and measurement

All financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

The Society classifies its financial assets at amortised cost. The classification is based on the Society's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

The Society reclassifies debt instruments when and only when its business model for managing those assets changes.

Subsequent measurement

Debt instruments include cash and bank balances, fixed deposits and other receivables (excluding prepayments and government grant receivable). These are subsequently measured at amortised cost based on the Society's business model for managing the asset and cash flow characteristics of the asset.

The Society measures financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specific dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest rate (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired. Interest income from these financial assets is included in interest income using the EIR method.

Impairment

The Society recognises an allowance for expected credit losses ("ECLs") for financial assets carried at amortised cost. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Society expects to receive, discounted at an approximation of the original effective interest rate.

The impairment methodology applied depends on whether there has been a significant increase in credit risk. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

If the Society has measured the loss allowance for a financial asset at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Society measures the loss allowance at an amount equal to 12-month ECL at the current reporting date.

The Society recognises an impairment gain or loss in profit or loss for all financial assets with a corresponding adjustment to their carrying amount through a loss allowance account.

h) Cash and cash equivalents in the statement of cash flows

For the purpose of presentation in the statement of cash flows, cash and cash equivalents comprise cash on hand, deposits with financial institutions which are subject to an insignificant risk of change in value and excludes cash restricted in use.

i) Financial liabilities

Financial liabilities include other payables (excluding deferred grant income and provision for unutilised leave). Financial liabilities are recognised on the statement of financial position when, and only when, the Society becomes a party to the contractual provisions of the financial instruments. Financial liabilities are initially recognised at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

A financial liability is derecognised when the obligation under the liability is extinguished. Gains and losses are recognised in profit or loss when the liabilities are derecognised and through the amortisation process.

j) Provision for other liabilities

Provisions are recognised when the Society has a present legal or constructive obligation as a result of past event, and it is probable that an outflow of economic resources will be required to settle that obligation and the amount can be estimated reliably. Provisions are measured at the Board's best estimate of the expenditure required to settle the obligation at the end of the reporting period. Where the effect of the time value of money is material, the amount of the provision shall be discounted to present value using a pre-tax discount rate that reflects the current market assessment of the time value of money and risks specific to the obligation.

When discounting is used, the increase in the provision due to passage of time is recognised as a finance cost in profit or loss.

k) Income tax

As a charity, the Society is exempt from tax on income and gains falling within Section 13(1)(zm) of the Income Tax Act to the extent that these are applied to its charitable objects. No tax charges have arisen for the Society during the financial year.

l) Funds

Unless specifically indicated, fund balances are not represented by any specific accounts, but are represented by all assets of the Society.

m) Leases

The Society assess at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

When the Society is the lessee

The Society applies a single recognition and measurement approach for all leases, except for short-term leases (i.e. for leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). For these exempted leases, the Society recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

3 Plant and equipment

	Furniture, fittings and fixtures	Computers \$	Office equipment \$	Renovations	Total \$
2022					
Cost	20.750	CO 551	02 (82	476 211	677 205
At 1.4.2021	38,750 369	69,551 4,247	92,683 12,075	476,311 20,454	677,295 37,145
Additions	. 309	4,247	12,073	20,434	J7,17J
At 31.3.2022	39,119	73,798	104,758	496,765	714,440
Accumulated depreciation					
At 1.4.2021	28,026	57,320	51,254	466,571	603,171
Depreciation charge	4,219	10,396	15,594	6,046	36,255
At 31.3.2022	32,245	67,716	66,848	472,617	639,426
Net carrying amount			040	2440	77 04 4
At 31.3.2022	6,874	6,082	37,910	24,148	75,014
•		-			
2021					
Cost	26.202	76.074	04.000	471 175	660.250
At 1.4.2020 Additions	36,393 2,835	76,874 4,186	84,808 7,875	471,175 5,136	669,250 20,032
Written off	2,833 (478)	(11,509)	7,075	J,130 —	(11,987)
THE SEE		(==,==,=)			
At 31.3.2021	38,750	69,551	92,683	476,311	677,295
Accumulated depreciation					
At 1.4.2020	24,401	52,105	37,061	463,513	577,080
Depreciation charge	4,103	16,724	14,193	3,058	38,078
Written off	(478)	(11,509)	-		(11,987)
At 31.3.2021	28,026	57,320	51,254	466,571	603,171
Net carrying amount At 31.3.2021	10,724	12,231	41,429	9,740	74,124

4 Other receivables

Other receivables	2022 \$	2021 \$
Interest receivable	2,781	3,163
Sundry receivables	394,335	409,220
Sundry deposits	7,034	6,304
Government grant receivable	5,506	69,614
Prepayments	9,926	10,597
	419,582	498,898

5 Fixed deposits

Fixed deposits are short-term in nature, mature within 12 months (2021: 12 months) after the end of the reporting period and earn interests at the short-term fixed deposits rates ranging from 0.10% to 0.78% (2021: 0.10% to 0.38%) per annum.

6 Other payables

2022	2021
\$	\$
409,505	347,067
34,196	130,692
443,701	477,759
	\$ 409,505 34,196

7 Kampong Kapor Family Service Centre ("KKFSC") Programme Fund

	2022 \$	2021 \$
At beginning of financial year	3,175,457	2,514,232
Receipts Expenditure	3,868,000 (3,156,804)	3,423,893 (2,762,668)
Net surplus for the financial year Inter funds transfer	711,196 38,420	661,225
At end of financial year	3,925,073	3,175,457

These are funds received from NCSS and Ministry of Social and Family Development ("MSF") to provide service to the community.

The services provided are under community's programme and the Programme Fund ending balance of the year as indicated above is restricted for the operations of the programmes only, for the benefit of its intended clients. In keeping with the funder/donor's intent for the use of monies, the reserve will not be transferred out of the Programme for other purposes.

8 Whampoa Family Service Centre ("WFSC") Programme Fund

Whampoa Family Service Centre (WFSC) Frogramme Fund	2022 \$	2021 \$
At beginning of financial year	2,139,647	1,598,563
Receipts Expenditure	2,762,299 (2,241,583)	2,488,504 (1,947,420)
Net surplus for the financial year Inter funds transfer	520,716 11,978	541,084
At end of financial year	2,672,341	2,139,647

These are funds received from NCSS and MSF to provide service to the community.

The services provided are under community's programme and the Programme Fund ending balance of the year as indicated above is restricted for the operations of the programmes only, for the benefit of its intended clients. In keeping with the funder/donor's intent for the use of monies, the reserve will not be transferred out of the Programme for other purposes.

9 Safe and Strong Families Preservation ("SSFP") Programme Fund

	2022 \$	2021 \$
At beginning of financial year	249,782	76,173
Receipts Expenditure	561,842 (527,957)	646,476 (472,867)
Net surplus for the financial year	33,885	173,609
At end of financial year	283,667	249,782

These are funds received from MSF to provide agency service to the community.

The services provided are under community's programme and the Programme Fund ending balance of the year as indicated above is restricted for the operations of the programmes only. The reserve will not be transferred out of the Programme for other purposes.

10 SG Cares Volunteer Centre Development ("VC") Programme Fund

	2022 \$	2021 \$
At beginning of financial year	(9,472)	_
Receipts Expenditure	383,262 (342,121)	70,862 (80,334)
Net surplus/(deficit) for the financial year	41,141	(9,472)
At end of financial year	31,669	(9,472)

10 SG Cares Volunteer Centre Development ("VC") Programme Fund (cont'd)

These are funds received from Ministry of Culture, Community and Youth ("MCCY") to provide agency service to the community.

The services provided are under community's programme and the Programme Fund ending balance of the year as indicated above is restricted for the operations of the programmes only. The reserve will not be transferred out of the Programme for other purposes.

At beginning of financial year 31,075 14,390 Receipts Expenditure 75,013 (124,795) (124,795) 141,480 (124,795) Net surplus for the financial year 4,443 16,685 16,685 At end of financial year 35,518 31,075 31,075 These are funds received from NCSS to finance needy students. 12 Financial Assistance Fund 2022 \$ 2021 \$ \$ 2021 \$ \$ At beginning of financial year 291,010 271,433 271,433 Receipts Expenditure (35,744) (38,400) 57,977 At end of financial year 5,946 19,577 19,577 At end of financial year 296,956 291,010 The fund is set up to provide financial assistance to needy families. 13 Comcare Fund 2022 \$ 2021 \$ \$ At beginning of financial year 8,960 5,597 Receipts Expenditure 51,040 48,103 (50,178) (44,740) Net surplus for the financial year 862 3,363 At end of financial year 9,822 8,960	11	School Pocket Money Fund	2022 \$	2021 \$
Expenditure (70,570) (124,795) Net surplus for the financial year 4,443 16,685 At end of financial year 35,518 31,075 These are funds received from NCSS to finance needy students. 12 Financial Assistance Fund 2022 2021 \$ \$ At beginning of financial year 291,010 271,433 Receipts 41,690 57,977 Expenditure (35,744) (38,400) Net surplus for the financial year 5,946 19,577 At end of financial year 296,956 291,010 The fund is set up to provide financial assistance to needy families. 13 Comcare Fund At beginning of financial year 8,960 5,597 Receipts 51,040 48,103 Expenditure (50,178) (44,740) Net surplus for the financial year 862 3,363		At beginning of financial year	31,075	14,390
At end of financial year These are funds received from NCSS to finance needy students. 12 Financial Assistance Fund				
These are funds received from NCSS to finance needy students. 12 Financial Assistance Fund 2022 \$ 2021 \$ At beginning of financial year Receipts 41,690 57,977 Expenditure (35,744) (38,400) Net surplus for the financial year 5,946 19,577 At end of financial year 296,956 291,010 The fund is set up to provide financial assistance to needy families. 13 Comcare Fund 2022 2021 \$ \$ \$ At beginning of financial year 8,960 5,597 Receipts 51,040 48,103 Expenditure (50,178) (44,740) Net surplus for the financial year 862 3,363		Net surplus for the financial year	4,443	16,685
12 Financial Assistance Fund 2022 2021 At beginning of financial year 291,010 271,433 Receipts 41,690 57,977 Expenditure (35,744) (38,400) Net surplus for the financial year 5,946 19,577 At end of financial year 296,956 291,010 The fund is set up to provide financial assistance to needy families. 13 Comcare Fund At beginning of financial year 8,960 5,597 Receipts 51,040 48,103 Expenditure (50,178) (44,740) Net surplus for the financial year 862 3,363		At end of financial year	35,518	31,075
At beginning of financial year 291,010 271,433 Receipts 41,690 57,977 Expenditure 5,946 19,577 At end of financial year 296,956 291,010 The fund is set up to provide financial assistance to needy families. 13 Comcare Fund 2022 2021 \$ At beginning of financial year 8,960 5,597 Receipts 51,040 48,103 Expenditure (50,178) (44,740) Net surplus for the financial year 862 3,363		These are funds received from NCSS to finance needy students.		
Receipts Expenditure 41,690 (35,744) 57,977 (38,400) Net surplus for the financial year 5,946 19,577 At end of financial year 296,956 291,010 The fund is set up to provide financial assistance to needy families. 13 Comcare Fund At beginning of financial year 8,960 5,597 Receipts Expenditure 51,040 (44,740) 48,103 (50,178) (44,740) Net surplus for the financial year 862 3,363	12	Financial Assistance Fund	_	
Expenditure (35,744) (38,400)		At beginning of financial year	291,010	271,433
At end of financial year 296,956 291,010 The fund is set up to provide financial assistance to needy families. 13 Comcare Fund 2022 2021 \$ At beginning of financial year 8,960 5,597 Receipts 51,040 48,103 Expenditure (50,178) (44,740) Net surplus for the financial year 862 3,363				
The fund is set up to provide financial assistance to needy families. 13 Comcare Fund 2022 2021 \$ \$ At beginning of financial year Receipts Expenditure Net surplus for the financial year 862 3,363		Net surplus for the financial year	5,946	19,577
13 Comcare Fund 2022 \$ 2021 \$ \$ At beginning of financial year 8,960 \$ 5,597 Receipts Expenditure 51,040 \$ 48,103 \$ (44,740) Net surplus for the financial year 862 3,363		At end of financial year	296,956	291,010
At beginning of financial year 8,960 5,597 Receipts Expenditure 51,040 (44,740) 48,103 (44,740) Net surplus for the financial year 862 3,363		The fund is set up to provide financial assistance to needy families.		
Receipts 51,040 48,103 Expenditure (50,178) (44,740) Net surplus for the financial year 862 3,363	13	Comcare Fund		
Expenditure (50,178) (44,740) Net surplus for the financial year 862 3,363		At beginning of financial year	8,960	5,597
			•	•
At end of financial year 9,822 8,960		Net surplus for the financial year	862	3,363
		At end of financial year	9,822	8,960

These are funds received from MSF for short term emergency fund disbursed to the needy.

14 Capital grant

Сарнаі дтапі	2022 \$	2021 \$
At beginning of financial year	2,109	3,374
Current year amortisation and net deficit for the financial year	(1,266)	(1,265)
At end of financial year	843	2,109

15 Care and Share Matching grant

The Grant which is given out under the Care and Share movement, is managed by the MSF and is called the Care and Share Matching Grant.

	2022 \$	2021 \$
At beginning of financial year	22,782	40,232
Receipts Expenditure	67,187 (13,984)	(17,450)
Net surplus/(deficit) for the financial year Inter funds transfer	53,203 (50,398)	(17,450)
At end of financial year	25,587	22,782

As per the Variation to the Funding Agreement dated 30 September 2015 (the "Agreement"), this represents a dollar and twenty-five cents for every eligible donation dollar for the first \$1,000,000 and a dollar for every eligible donation dollar for the subsequent \$1,000,000 that the Society raises between 1 January 2015 and 30 June 2019. The Grant shall be used to invest in building capability in the social service sector and recognise the contributions made by Volunteer Welfare Organisations ("VWOS"). The Grant can be used for the following areas:

- (i) Capability Building
- (ii) Capacity Building
- (iii) New Initiatives/Expansion of existing services
- (iv) Critical Existing Needs (up to 20%)

The Society has up to 3 years after the end of the matching grant period (i.e. 30 June 2019) to utilise the grants.

16 Other grants from government

Within the other grants from government is an amount of \$110,345 (2021: \$841,494) recognised during the financial year under the Jobs Support Scheme (the "JSS"). Under the JSS, the Singapore Government will co-fund gross monthly wages paid to each local employee through cash subsidies with the objective of helping employers retain local employees. The JSS is a temporary scheme introduced in the Singapore Budget 2020 and had been extended up to 2021 by the Government. As at 31 March 2022, government grant receivable of \$Nil (2021: \$69,614) (Note 4) and a deferred grant income of \$Nil (2021: \$108,465) were recognised.

17 Reserve policy

The Society shall seek to accumulate and maintain cash reserves of at least one year, but not more than two years of annual operating expenditure. Substantial funding is secured in advance annually (or in some cases, bi-annually) from well-funded National-level institutions.

18 Key management personnel

Remuneration paid to key management personnel as follows:	2022 \$	2021 \$
Salaries and related costs Central Provident Fund	824,008 86,466	762,265 85,269
	910,474	847,534

During the financial year, there are 6 (2021: 4) employees who received annual remuneration above \$100,000. The members of the Management Committee are volunteers and they did not receive any remuneration from the Society.

19 Financial instruments

a) Categories of financial instruments

Financial instruments at their carrying amounts at the end of the reporting period are as follows:

	2022 \$	2021 \$
Financial assets Financial assets at amortised costs	9,145,505	7,646,847
Financial liabilities Financial liabilities at amortised cost	189,179	155,935

b) Financial risk management

The Society's overall risk management is determined and carried out by the Management Committee. Due to the nature of the Society's activities, it has minimal financial risks exposure.

Interest rate risk

The Society's income and operating cash flows are substantially independent of changes in market interest rates as it has no significant interest-bearing assets or liabilities except for fixed deposits where interest earned is not significant.

The sensitivity analysis for interest rate is not disclosed as the effect on the financial statements is not expected to be significant.

19 Financial instruments (cont'd)

b) Financial risk management (cont'd)

Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Society's exposure to credit risk arises primarily from cash and cash equivalents and other receivables. For financial assets, including cash and cash equivalents, the Society minimises credit risk by dealing exclusively with high credit rating counterparties.

At the end of the reporting period, the Society has no significant concentrations of credit risk except for cash and cash equivalents placed with reputable bank.

As the Society does not hold any collateral, the maximum exposure to credit risk is the carrying amount of each class of the financial instruments presented on the statement of financial position.

The credit risk exposure in relation to financial assets at amortised cost as at 31 March 2022 and 31 March 2021 is insignificant and accordingly no credit loss allowance is recognised as at 31 March 2022 and 31 March 2021.

Liquidity risk

The Management Committee exercises prudent liquidity and cash flow risk management policies and aims to maintain sufficient level of liquidity and cash flows at all times.

The financial liabilities of the Society as presented on the statement of financial position are due within twelve months from the end of the reporting period and approximate the contractual undiscounted payments.

c) Fair values of financial instruments

The carrying amounts of the financial assets and liabilities recorded in the financial statements of the Society approximate their fair values due to the relatively short-term maturity of these financial instruments.

20 Fund management

The Society's objectives when managing its funds are to safeguard and to maintain adequate working capital to continue as going concern and to develop its principal activities over the longer term through the income and significant support in the form of NCSS and MSF funding and donations.

No changes were made to the Society's fund management objectives or policies during the financial years ended 31 March 2022 and 31 March 2021.

21 Authorisation of financial statements

The financial statements of the Society for the financial year ended 31 March 2022 were authorised for issue in accordance with a resolution of the Management Committee dated 25 August 2022.